

Monthly GSS News Digest

Governance, Sustainability and Stewardship

August 2026



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BSP introduces continuous fit-and-proper oversight of bank leaders



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PepsiCo redesigns its sustainability reporting for AI use



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ECB's new climate factor is one step forward



BSP introduces continuous fit-and-proper oversight of bank leaders



Key Highlights

Philippines

- The Bangko Sentral ng Pilipinas (BSP) has opened for comment a draft circular amending governance rules for banks and non-bank financial institutions.
- Core change = fit-and-proper assessment becomes continuous. Directors and officers are re-assessed throughout their tenure, not only at appointment.
- The burden of proving fitness shifts to the individual executive. Any missing documents or a skipped BSP interview means they are *"deemed to have failed to establish their qualifications."*
- The BSP could force a board to be reconstituted when a firm's condition deteriorates. Firms must flag any threat to an officer's fitness within five banking days.
- Boards must add IT, cybersecurity or data-governance expertise. Digital and systemic banks need a senior manager with three years' tech experience.

The EU & UK benchmark

- Fitness is already an ongoing obligation in the EU and UK. The Philippines is converging to that model.
- The ECB reassesses directors as a continuous *"gatekeeper"* when new facts emerge. Its five fit-and-proper criteria:
 - 1) Reputation: honesty, integrity and financial soundness
 - 2) Knowledge, skills and experience
 - 3) Independence of mind and conflicts of interest
 - 4) Sufficient time commitment
 - 5) Collective suitability of the board
- The UK's Senior Managers & Certification Regime is more explicit still. Firms must certify fitness at least once a year.

PepsiCo redesigns its sustainability reporting for AI use



Key findings:

pepsico.com / esg-topics

🕒 Updated on a rolling basis · each page timestamped

- › Agriculture & Sourcing
- › Environmental Impact
- › Products & Nutrition
- › Ethics & Governance
- › People
- › Sustainability Management

ESG summary: 45+ pp (2024) → 20 pp (2025)

- PepsiCo has refocused its sustainability reporting for a new kind of reader - the AI systems that increasingly mediate how end users find corporate information.
- Bots that feed models such as ChatGPT and Claude navigate webpages more easily than PDFs, which prompted PepsiCo to shift its information from the document to the web.
- Its 2025 ESG summary runs to 20 pages, which is less than half the length of the 2024 edition. Much of the detail now can be found on the [ESG Topics A–Z webpage](#).
- No more “avalanche of info”, as the A–Z pages are updated continuously.

“As soon as the information’s ready, let’s put it out,” says Head of Sustainability Communications Dan Strechay.

- AI-friendly structure with consistent section headers, clear subsections and visible timestamps make each page easy for people and machines to parse.
- Accuracy across channels is the goal.

If data “is coming through correctly on Claude, that’s fine ... but if it’s not, that could be a detriment,” says VP for sustainability Anna Palazij.



Key Highlights

- On June 15, 2026, the ECB began applying a new climate factor to corporate marketable assets pledged as collateral in Eurosystem lending operations and will extend it to corporate credit claims in the medium term.
- Standard haircuts already cover a borrower defaulting before collateral is sold. The climate factor is an extra buffer against "*forward-looking climate transition-related uncertainties*" that could reprice an asset in that window.
- It builds an "*uncertainty score*" from a sector stressor, an issuer-level exposure measure and residual maturity, cutting collateral value by up to 5 percent.
- [Writing in The Banker, EDHEC's Frédéric Ducoulombier](#) argues the design shows "*a remarkable degree of certainty about uncertainty*". It covers transition risk only (not physical hazards), fixes a single "*run-on-brown*" scenario and reuses a score built to green the ECB's now-closed bond-buying programme.
- So, what is the issue? by making carbon-intensive assets less attractive as collateral, a measure framed as prudential also acts as allocative climate policy and defensible only if it withstands legal and technical scrutiny.**

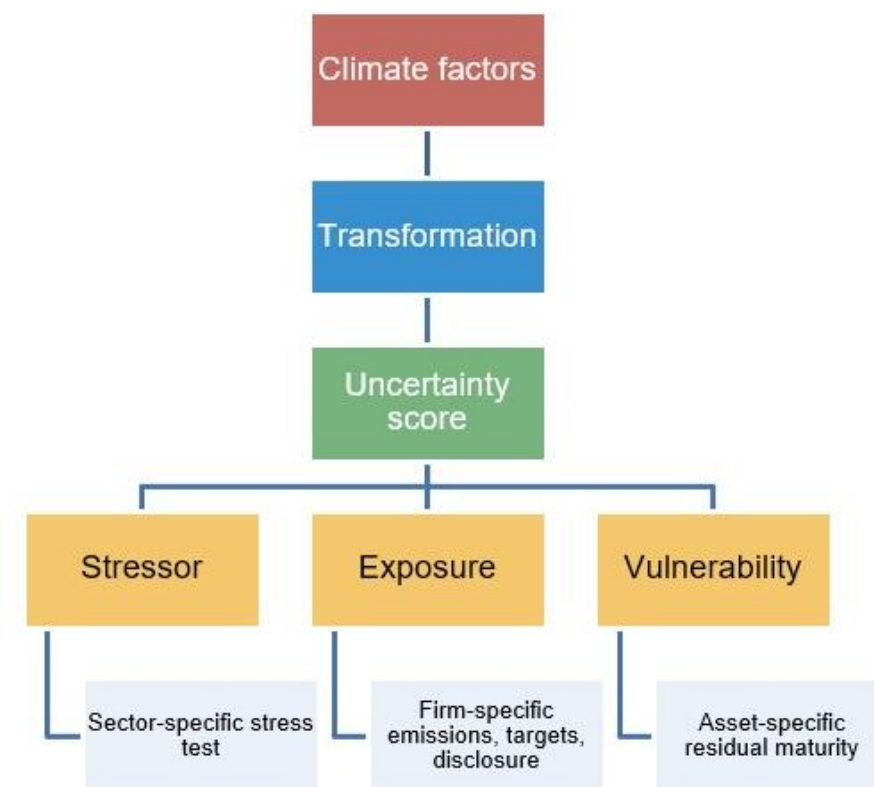
Base haircut

+

Climate factor ($\leq 5\%$)

→

Lower collateral value



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